2019 Annual Implementation Plan

for improving student outcomes

Burnside Primary School (5502)



Awaiting for review by School Principal Awaiting endorsement by Senior Education Improvement Leader Awaiting endorsement by School Council President

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Self-evaluation Summary - 2019

Burnside Primary School (5502)

Building practice excellence Curriculum planning and assessment	Emerging Emerging
	Emerging
8 B Evidence-based high-impact teaching	Emerging
Evaluating impact on learning	Emerging

	Building leadership teams	Emerging	
Professional leadership	Instructional and shared leadership	Emerging	
Profes	Strategic resource management	Emerging	
	Vision, values and culture	Emerging	

e for	Empowering students and building school pride	Emerging	
climate rning	Setting expectations and promoting inclusion	Emerging	
Positive lea	Health and wellbeing E	Emerging	
Pc	Intellectual engagement and self-awareness	Emerging	

nent	Building communities	Emerging
ty engagemer learning	Global citizenship	Emerging
munity er in learr	Networks with schools, services and agencies	Emerging
Com	Parents and carers as partners	Emerging

Enter your reflective comments	Unable to provide evidence as Burnside Primary School is only opening as operational school in 2019.
Considerations for 2020	Unable to provide evidence as Burnside Primary School is only opening as operational school in 2019.
Documents that support this plan	

SSP Goals Targets and KIS

Goal 1	Students will make higher than expected growth in Reading.	
 All prep students will be at or above expected levels in reading. Staff opinion survey to reflect higher than state score on collective efficacy, and academic emphas NAPLAN - high relative growth to be above 25% in reading and writing (2019 grade 3 - 2021 grade Attitude to School survey results to show higher than state scores on effective teaching time, differ learning challenge, high expectations for success 		
Key Improvement Strategy 1.a Building practice excellence	Build teacher knowledge in reading through a professional learning program and the implementation of a peer observation and coaching program, for individual teachers and whole PLCs	
Key Improvement Strategy 1.b Building practice excellence	Build Data Literacy, and the ability to plan and monitor differentiated teaching through the PLC Planning, Teaching and Learning Cycle.	
Goal 2	A supportive and productive learning environment that promotes inclusion and collaboration.	
Target 2.1	 Parent opinion survey will reflect above state scores on parent participation and involvement and teacher communication Staff opinion survey will reflect above state scores on school climate School developed survey for prep, grade one and grade two students will show more than 90% positive responses Attitude to school data to reflect above state scores on school connectedness, student voice and agency and sense of inclusion 	
Key Improvement Strategy 2.a	Provide opportunities for students, staff and families to be involved in decisions about the school	

Building communities	
Key Improvement Strategy 2.b Setting expectations and promoting inclusion	Develop clear student engagement, wellbeing, inclusion and behaviour management guidelines

Select Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
Students will make higher than expected growth in Reading.	Yes	 All prep students will be at or above expected levels in reading. Staff opinion survey to reflect higher than state score on collective efficacy, and academic emphasis NAPLAN - high relative growth to be above 25% in reading and writing (2019 grade 3 - 2021 grade 5) Attitude to School survey results to show higher than state scores on effective teaching time, differentiated learning challenge, high expectations for success 	All Prep students will be at or above expected reading levels. All Year1/2 Students will have made more than twelve months growth in reading. Staff opinion survey to reflect higher than state score on collective efficacy, and academic emphasis.
A supportive and productive learning environment that promotes inclusion and collaboration.	Yes	 Parent opinion survey will reflect above state scores on parent participation and involvement and teacher communication Staff opinion survey will reflect above state scores on school climate School developed survey for prep, grade one and grade two students will show more than 90% positive responses Attitude to school data to reflect above state scores on school connectedness, student voice and agency and sense of inclusion 	Parent opinion survey will reflect above state scores on parent participation and involvement Staff opinion survey will reflect above state scores on school climate School developed survey for prep, grade one and grade two students will show more than 90% positive responses

Goal 1	Students will make higher than expected growth in Reading.	
12 Month Target 1.1	All Prep students will be at or above expected reading levels.	
	All Year1/2 Students will have made more than twelve months growth in reading.	
	Staff opinion survey to reflect higher than state score on collective efficacy, and academic er	mphasis.
Key Improvement Strategies		Is this KIS selected for focus this year?
KIS 1 Building practice excellence	Build teacher knowledge in reading through a professional learning program and the implementation of a peer observation and coaching program, for individual teachers and whole PLCs	Yes
KIS 2 Building practice excellence	Build Data Literacy, and the ability to plan and monitor differentiated teaching through the PLC Planning, Teaching and Learning Cycle.	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	As a new school, it is opportune that we focus on building our school community. We will als and learning with a specific focus on reading. Our theories of action: If our teachers collaborate in professional learning communities, collecting and analysing for build collective efficacy and be better able to differentiate teaching, minimise variation betwe student learning. If we include families and students in decision making, then they will feel more included and strong sense of community and purpose When learning plans integrate the VC, instructional practices and assessment strategies into contextually relevant programs they can address the learning needs of all children	mative assessment, then we will een classrooms and improve connected to school, achieving a

	When teachers improve their knowledge and skills using evidence based strategies they are their practice. When teachers recognise the role of parents and cares as first educators and engage them students are more likely to experience an inclusive education within and beyond the classroometers are more likely to experience an inclusive education within and beyond the classroometers are more likely to experience an inclusive education within and beyond the classroometers are more likely to experience an inclusive education within and beyond the classroometers are more likely to experience an inclusive education within and beyond the classroometers are more likely to experience an inclusive education within and beyond the classroometers are more likely to experience an inclusive education within and beyond the classroometers are more likely to experience an inclusive education within and beyond the classroometers are more likely to experience an inclusive education within and beyond the classroometers are more likely to experience an inclusive education within and beyond the classroometers are more likely to experience an inclusive education within and beyond the classroometers are more likely to experience an inclusive education within and beyond the classroometers are more likely to experience an inclusive education within and beyond the classroometers are more likely to experience an inclusive education within and beyond the classroometers are more likely to experience an inclusive education within and beyond the classroometers are more education.	in school learning programs
Goal 2	A supportive and productive learning environment that promotes inclusion and collaboration	
12 Month Target 2.1	Parent opinion survey will reflect above state scores on parent participation and involvemen	t
	Staff opinion survey will reflect above state scores on school climate	
	School developed survey for prep, grade one and grade two students will show more than 9	0% positive responses
Key Improvement Strategies		Is this KIS selected for focus this year?
KIS 1 Building communities	Provide opportunities for students, staff and families to be involved in decisions about the school	Yes
KIS 2 Setting expectations and promoting inclusion	Develop clear student engagement, wellbeing, inclusion and behaviour management guidelines	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	 As a new school, it is opportune that we focus on building our school community. We will also focus on excellence in teaching and learning with a specific focus on reading. Our theories of action: If our teachers collaborate in professional learning communities, collecting and analysing formative assessment, then we will build collective efficacy and be better able to differentiate teaching, minimise variation between classrooms and improve student learning. If we include families and students in decision making, then they will feel more included and connected to school, achieving a 	

strong sense of community and purpose
When learning plans integrate the VC, instructional practices and assessment strategies into coherent, sequential and contextually relevant programs they can address the learning needs of all children
When teachers improve their knowledge and skills using evidence based strategies they are more precise and purposeful in their practice.
When teachers recognise the role of parents and cares as first educators and engage them in school learning programs students are more likely to experience an inclusive education within and beyond the classroom

Define Actions, Outcomes and Activities

Goal 1	Students will make higher than expected growth in Reading.
12 Month Target 1.1	All Prep students will be at or above expected reading levels.
	All Year1/2 Students will have made more than twelve months growth in reading.
	Staff opinion survey to reflect higher than state score on collective efficacy, and academic emphasis.
KIS 1 Building practice excellence	Build teacher knowledge in reading through a professional learning program and the implementation of a peer observation and coaching program, for individual teachers and whole PLCs
Actions	Develop teacher capacity and understanding to develop a consistent, evidence-based reading practices across the school. Leadership and teachers to work with Reading consultant to develop a consistent understanding of evidence based reading pedagogies. Teachers knowledge and capacity will be built through: 1. Professional Learning Communities 2. Coaching 3. Peer observation
Outcomes	Students Understand the Learning Intention and Success Criteria Understand the Reading workshop structure and purpose and confidently negotiate the sequence of steps/activities Students articulate what they have learnt what they need to do to be successful in the lesson Students understand their reading goals and how to achieve them Have tailored teaching that is informed by student data and appropriate high- impact teaching strategies. They will access an aligned, detailed and sequential curriculum plan with scaffold vocabulary and language with reduction in variability from classroom to classroom. The program will be differentiated to ensure personalised teaching and learning catering to the point of need of the students. Teachers Understand the Reading workshop structure and purpose and create transparent, predictable and purposeful routines for students Explicit teaching of a planned and consistent approach to Reading across the school.

Success Indicators	Align the Learning Intentions and Success Criteria to Essential Learnings. Build their professional knowledge and understanding the the reading process. Explain to students the steps in lessons, including presenting learning intentions, explicitly presenting new knowledge, identifying planned opportunities for practice, outlining questioning techniques the class will use, and describing assessments opportunities. Consistent teaching and learning across the school following the school's instructional model and Coaching Action Plans Demonstrated in work program differentiated teaching for students. Leaders Structured mentoring and coaching programs will be established. The school will systematically build teaching capabilities with sufficient time and incentives for continued enhancement of teacher expertise. Will facilitate opportunities for staff to learn from each other and model continuous learning in their own practice Community Members will have a clear understanding of the Reading Workshop Growth in pre and post assessment data - reading - meeting PLC growth and achievement targets All students to be at or above expected levels of reading by the end of the year				
Activities and Milestones		Who	Is this a PL Priority	When	Budget
Monitor effectiveness of the PL p walks and walk throughs.	program through regular learning	☑ School Leadership Team	PLP Priority	from: Term 1 to: Term 4	\$0.00
		School Leadership Team	PLP Priority	from: Term 1 to: Term 4	\$0.00
Leadership team to identify PL no learning schedule - focussed on every two weeks by the member	reading - to be delivered onsite,	School Leadership Team	☑ PLP Priority	from: Term 1	\$0.00

				to: Term 4	□ Equity funding will be used	
Identify individual teachers' PL needs through the PDP process and provide support either through: coaching, peer observation, school-based PL, external PL, and/or professional practice days		School Leadership Team	☑ PLP Priority	from: Term 1 to: Term 4	\$5,000.00	
Develop school instructional mod with Literacy Consultant.	dels for reading, in collaboration	 ☑ All Staff ☑ School Leadership Team 	☑ PLP Priority	from: Term 1 to: Term 4	\$5,000.00 ☑ Equity funding will be used	
KIS 2 Building practice excellence	Build Data Literacy, and the ability to plan and monitor differentiated teaching through the PLC Planning, Teaching and Learning Cycle.					
Actions		Develop teacher knowledge and capacity to work as effective teams utilising a Professional Learning Communities planning cycle to target differentiated instruction to ensure all students achieve growth and performance targets				
Outcomes	Students Have tailored teaching that is informed by student data and appropriate high- impact teaching strategies. They will access an aligned, detailed and sequential curriculum plan with scaffolded vocabulary and language with reduction in variability from classroom to classroom. The program will be differentiated too ensure personalized teaching and learning catering the point of need of the students.				uage with reduction in	
	Develop a deep knowledge of the Assessment Tasks, targeted feed Establish and embed the instruct	tiated feedback to students to support e curriculum and students' progress dback and rigorous moderation pro- ional model which drives and inform arly observe and provide feedback of	and achievement cesses. ns the work of PLC	, through use of hig s within the schoo	gh quality Common I.	

	Leaders Structured mentoring and coachir sufficient time and incentives for o Will facilitate opportunities for stat Community Members Will experience visible assessmen	continued enhancement of teache if to learn from each other and mo	r expertise. del continuous lear				
Success Indicators	Growth in pre and post assessme PLC action plan will show response	Work program to show differentiated teaching for students. Growth in pre and post assessment data - reading - meeting PLC growth and achievement targets PLC action plan will show response to intervention for students identified as not having made expected growth/achievement All students to be at or above expected levels of reading by the end of the year					
Activities and Milestones		Who	Is this a PL Priority	When	Budget		
Leadership team to coach whole PLCs in the implementation of the school's instructional model, PLC planning cycle, data analysis and implementation of the HITS		☑ All Staff ☑ School Leadership Team	☑ PLP Priority	from: Term 1 to: Term 4	\$5,000.00		
Develop BPS Planning/Teaching and Learning Cycle.		 ☑ All Staff ☑ School Leadership Team 	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00		
Develop Pre and Post Common A Scales and Essential Learnings.	Assessment Tasks, Proficiency	☑ All Staff	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used		

Goal 2	A supportive and productive learning environment that promotes inclusion and collaboration.
12 Month Target 2.1	Parent opinion survey will reflect above state scores on parent participation and involvement
	Staff opinion survey will reflect above state scores on school climate
	School developed survey for prep, grade one and grade two students will show more than 90% positive responses
KIS 1 Building communities	Provide opportunities for students, staff and families to be involved in decisions about the school
Actions	To actively engage families, students and staff in developing the vision and values of Burnside Primary School. To build parent confidence in helping children at school and at home and develop a strong communication strategy so families feel connected to the school and are able to support the expectations. To develop a culture that actively seeks feedback from families, students and staff on policies, procedures and whole school events.
Outcomes	Students To understand the vision and values of Burnside Primary School and how this impacts on their learning and responsibilities To be involved in decision making process (student agency) To participate in developing the vision and values of Burnside Primary School Provide regular feedback to teachers and peers
	Teachers To build relationships with students and parents to build connectedness and to support expectations To participate in developing the vision and values of Burnside Primary School To welcome and encourage parental involvement - helping in classrooms, volunteering, attending whole school events, providing feedback on policies, parent surveys, attendance at parent forums
	Leaders Provide opportunities to consult in developing school vision and values. Provide workshops for parents and community members detailing our practice Establish a communication strategy so that families feel connected and is timely. The school will systematically build teaching capabilities with sufficient time and incentives for continued enhancement of teacher expertise.

	Will facilitate opportunities for staff to learn from each other and model continuous learning in their own practice. Community Members Will feel connected to the school and participating across the school in various ways				
Success Indicators	Parent opinion survey will reflect	above state scores on parent partic	cipation		
Activities and Milestones		Who	Is this a PL Priority	When	Budget
Provide opportunities for staff, student and parents forums to consult to inform the school values, and what the supporting behaviours and actions look like		☑ All Staff	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used
Implement a professional learning program to build the confidence and capacity of families/community volunteers to support student learning at home and/or at school		☑ All Staff	PLP Priority	from: Term 2 to: Term 4	\$0.00 Equity funding will be used
Develop a communication strategy provide information/feedback about in multiple ways including 1. Sentral 2. Website 3. FaceBook 4. Flexibuzz 5. Informal meetings with staff - in 6. Formal meetings/SSGs with st 7.Letters home.phone calls, email communicating positive feedback 8. Google forms and other survey	but the school and/or their children ncluding coffee and chat aff ils by staff to families	☑ School Leadership Team	PLP Priority	from: Term 1 to: Term 4	\$0.00 □ Equity funding will be used

9. School Council and other Su	ub-Committees						
KIS 2 Setting expectations and promoting inclusion	Develop clear student engageme	nt, wellbeing, inclusion and behavior	ur management g	juidelines			
Actions		To develop a guaranteed and viable curriculum on Social Emotional Intelligence, (SEL) within a frame work of attributes of learners addressing Victorian Curriculum capabilities. To implement whole school behaviour management guidelines.					
Outcomes	 Will be involved in joint construction Provide regular feedback to teach Students to use strategies taught Respect and value the views of on Students will demonstrate higher Teachers Participate in School Improvement prevention, conflict resolution and To implement a deliberate and pricommunicated across the communicated across the communicated across the communicated the skills of a social and em School's values and vision are ex The school will continue to build primanaging their behavior. 	ners and peers and developed in creating personal thers, and feel their own views are re- levels of connectedness with peers. In Teams, to ensure that the SEL cur d pro-social behaviors. ocess driven Behaviour Managemer unity.	goals espected and val rriculum plan will nt Guidelines that nprovement Team nd these are shar l families to devel	includes explicit instruct is consistent across the n) to build the capacity o red with the community. op students' social and	e school and of all staff to explicitly		

Success Indicators	Schools Climate	staff Opinion Survey to reflect above state scores on: Schools Climate School developed survey for Prep, Grade one and two students will demonstrate more than 90% positive responses.					
Activities and Milestones		Who	Is this a PL Priority	When	Budget		
Develop and implement a Whole School Behaviour Management Guidelines		☑ All Staff	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used		
Provide Professional Learning opportunities for staff to develop knowledge and skills dedicated to Positive Education.		☑ All Staff	☑ PLP Priority	from: Term 2 to: Term 4	\$2,000.00		
Develop and implement a Social a	and Emotional Curriculum	☑ All Staff	☑ PLP Priority	from: Term 2 to: Term 4	\$0.00		

Equity Funding Planner

Equity Spending Totals

Category	Total proposed budget (\$)	Spend (\$)
Equity funding associated with Activities and Milestones	\$5,000.00	\$5,000.00
Additional Equity funding	\$0.00	\$0.00
Grand Total	\$5,000.00	\$5,000.00

Activities and Milestones

Activities and Milestones	When	Category	Total proposed budget (\$)	Equity Spend (\$)
Develop school instructional models for reading, in collaboration with Literacy Consultant.	from: Term 1 to: Term 4	 Teaching and learning programs and resources CRT Other Employment of Literacy Consultant Mardi Gorman 	\$5,000.00	\$5,000.00
Totals			\$5,000.00	\$5,000.00

Additional Equity spend

Outline here any additional Equity spend for 2019	When	Category	Total proposed budget (\$)	Equity Spend (\$)
Totals			\$0.00	\$0.00

Professional Learning and Development Plan

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Leadership team to coach 4 individual teachers, in coaching cycles, in the implementation of the school's instructional model, Reading Program, HITS, Student Engagement, Wellbeing, Inclusion and Behaviour Management Guidelines.	☑ School Leadership Team	from: Term 1 to: Term 4	 ✓ Peer observation including feedback and reflection ✓ Formalised PLC/PLTs ✓ Demonstration lessons 	✓ Formal School Meeting / Internal Professional Learning Sessions	☑ Literacy expertise	☑ On-site
Leadership team to identify PL needs and develop a professional learning schedule - focussed on reading - to be delivered onsite, every two weeks by the members of the leadership team	☑ School Leadership Team	from: Term 1 to: Term 4	 ✓ Planning ✓ Collaborative Inquiry/Action Research team ✓ Formalised PLC/PLTs 	☑ PLC/PLT Meeting	 ✓ Internal staff ✓ External consultants Literacy Consultant Mardi Gorman 	☑ On-site
Identify individual teachers' PL needs through the PDP process and provide support either through: coaching, peer observation, school- based PL, external PL, and/or professional practice days	⊠ School Leadership Team	from: Term 1 to: Term 4	 Peer observation including feedback and reflection Demonstration lessons 	☑ Professional Practice Day	 ✓ Internal staff ✓ Literacy Leaders 	☑ On-site
Develop school instructional models for reading, in collaboration with Literacy Consultant.	☑ All Staff	from: Term 1	☑ Planning	☑ Professional Practice Day	☑ Internal staff	☑ On-site

	⊠ School Leadership Team	to: Term 4	 Peer observation including feedback and reflection Formalised PLC/PLTs 			
Leadership team to coach whole PLCs in the implementation of the school's instructional model, PLC planning cycle, data analysis and implementation of the HITS	 ☑ All Staff ☑ School Leadership Team 	from: Term 1 to: Term 4	 ✓ Planning ✓ Curriculum development ✓ Formalised PLC/PLTs 	 Formal School Meeting / Internal Professional Learning Sessions Timetabled Planning Day PLC/PLT Meeting 	☑ Internal staff	☑ On-site
Develop BPS Planning/Teaching and Learning Cycle.	 ☑ All Staff ☑ School Leadership Team 	from: Term 1 to: Term 4	 Planning Collaborative Inquiry/Action Research team Formalised PLC/PLTs 	 Professional Practice Day Formal School Meeting / Internal Professional Learning Sessions PLC/PLT Meeting 	☑ Internal staff	☑ On-site
Develop Pre and Post Common Assessment Tasks, Proficiency Scales and Essential Learnings.	☑ All Staff	from: Term 1 to: Term 4	 Design of formative assessments Moderated assessment of student learning Collaborative Inquiry/Action Research team 	☑ PLC/PLT Meeting	☑ Internal staff	☑ On-site
Provide opportunities for staff, student and parents forums to consult to inform the school values, and what the supporting behaviours and actions look like	☑ All Staff	from: Term 1 to: Term 4	 ☑ Planning ☑ Preparation 	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Leadership partners	☑ On-site

Develop and implement a Whole School Behaviour Management Guidelines	☑ All Staff	from: Term 1 to: Term 4	 ✓ Planning ✓ Preparation ✓ Formalised PLC/PLTs 	 ✓ Formal School Meeting / Internal Professional Learning Sessions 	☑ Internal staff	☑ On-site
Provide Professional Learning opportunities for staff to develop knowledge and skills dedicated to Positive Education.	☑ All Staff	from: Term 2 to: Term 4	Collaborative Inquiry/Action Research team	☑ PLC/PLT Meeting	External consultants Positive Education Consultant	☑ On-site
Develop and implement a Social and Emotional Curriculum	☑ All Staff	from: Term 2 to: Term 4	 Planning Preparation Collaborative Inquiry/Action Research team 	 ☑ Whole School Pupil Free Day ☑ Professional Practice Day ☑ PLC/PLT Meeting 	☑ Internal staff	Ø On-site